

Robert L. Marshall Ed.D.

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<u>University</u>	<u>Degree</u>	<u>Major</u>	<u>Year</u>
Texas A&M University	Doctor of Education	Education Administration	1995
University of Texas Tyler	Mid-Management	Education Administration	1990
East Texas State University	Master of Science	Agriculture/Interdisciplinary Sci.	1983
East Texas State University	Bachelor of Science	Agriculture Education	1978
Kilgore College	Associate of Science	Science	1977
Longview High School	Diploma		1971

Educational Honors

President's Honor Roll --Kilgore College and East Texas State University
Who's Who Among Students in American Colleges & Universities
Kilgore College
President of Texas Junior College Agriculture Association
Who's Who Among Students in American Colleges & Universities
East Texas State University
President of ETSU Collegiate FFA

Certifications

<u>State</u>	<u>Length/Date</u>	<u>Type of Certificate</u>
Texas	Life/May 1994	Professional Superintendent
Texas	Life/May 1990	Professional Mid-Management Administrator
Texas	Life/April 1990	Professional Vocational Supervisor
Texas	Life/Dec. 1978	Provisional Agriculture Science

EXPERIENCE

January 2011-Present	Assessment Director for Doctoral Programs. Walden University
August 2009-Dec 2011	Assessment Coordinator for Doctoral Programs. Walden Univ.
August 2006-January 2010	Professor and Program Coordinator of Educational Leadership Western Illinois University Masters and Doctoral Program in Educational Leadership
September 2004-Aug. 2006	Professor of Educational Leadership & PhD Program Coordinator Prairie View A&M University, Prairie View, Texas Ph.D. Program in Educational Leadership
September 2003-Sept 2004	Chair, Department of Educational Leadership & Counseling, Texas A&M University-Kingsville
January 2000-Sept 2004	Chair of Joint University Doctoral Program in Ed Leadership Texas A&M Kingsville-Texas A&M Corpus Christi Kingsville, Texas
June 1998-January 2000	Associate Professor Educational Administration & Leadership Texas A&M Kingsville--Kingville, Texas
July 1996-July 1998	Middle School Principal & District Director of Technology Staff Development Palmer Middle School--Palmer, Texas
June 1995-August 1996	Assistant Professor, Administrative & Secondary Education Stephen F. Austin State University Nacogdoches, Texas
1994-1995	Curriculum Specialist Alief Independent School District Alief, Texas (45,000 students)
1993-1994	High School Principal Garrison Independent School District Garrison, Texas (750 students)
1992-1993	High School Assistant Principal Center Independent School District Center, Texas (2900 students)
1990-1992	High School Assistant Principal/Director of Vocational Programs Crosby Independent School District Crosby, Texas (3400 students)
1983-1990	Agriculture Science Teacher Carthage Independent School District Carthage, Texas
1982-1983	Agriculture Science Teacher Cypress Fairbanks Independent School District Houston, Texas

1981-1982	Agriculture Science Teacher Jefferson Independent School District Jefferson, Texas
1977-1981	Management and Sales of 11 Million Dollar a Year Farm Equipment dealership Longview, Texas
1971-1977	Various sales and marketing positions with Pepsi Cola Bottling Longview, Texas

PUBLICATIONS

Editorials Works

Senior National Editor (2004-present), National Forum of Teacher Education Journal
 Senior National Editor (2004-present), National Forum of Applied Educational Research Journal
 Senior National Editor (2004-present), National Forum of Educational Administration &
 Supervision Journal
 Editorial Board of the The John Ben Shepperd Journal of Practical Leadership

Refereed Journal Articles:

Wesson, S. & Marshall, R. (2011). The personal, educational, and experiential factors associated with the superintendency in Texas public schools. *National Forum of Educational Administration and Supervision Journal*. 29, (3). Pp 4-49.

Jones, D., Kupczunski, L. & Marshall, R. (2011). Faculty validation of the doctoral program design and delivery: a discussion of online verses traditional programs. *National Forum of Educational Administration and Supervision Journal*. 28, (3). Pp 48-65.

Despain, B. & Marshall, R. (2010). Learning from the best: a study of AASA's superintendent's of the year. *National Forum of Educational Administration And Supervision Journal*. 28, (1). Pp 48-65.

Marshall, R. & Despain, B. (2010). Analysis of policy and practice in the development and delivery of online coursework in ncate accredited university programs. *National Forum of Educational Administration and Supervision Journal*. 27, (3). Pp 76-94.

Marshall, R. (2009). Public school law savvy teachers and administrators: Assessing the awareness of current hot topics. Paper presented at the 2009 Hawaii International Conference on Education. Honolulu, Hawaii. Submitted for publication in the conference preceeding.

Marshall, R. (2008). Thirty-five Years of Lemon Influence: Assessing Decisions, Impact and Implications. *Forum on Public Policy: A Journal of the Oxford Roundtable*.

Marshall, R. (2007-2008). Thirty-Five Years of Lemon Influence: Analysis and National Implications. *National Forum of Applied Educational Research Journal*. 21, (1). pp

4-29.

- Marshall, R. (2007-2008). Foreword— Applied Research: National Significance. *National Forum of Applied Educational Research Journal*. 21, (1). pp 4-29.
- Marshall, R. (2007-2008). Foreword— National Significance: NCATE Assessment & Accreditation. *National Forum of Educational Administration & Supervision Journal*. 25, (1). pp 1-2.
- Kilmer, L. & Marshall, R. (2007-2008). Standards 5 & 6: School Law Project. *National Forum of Educational Administration & Supervision Journal*. 25, (1). Pp 71-88.
- Dively, J. & Marshall, R. (2007-2008). ELCC Standard 5: Ethical Codes for School Administrators. *National Forum of Educational Administration & Supervision Journal*. 25, (1). Pp 89-94.
- Marshall, R. (2007-2008). Foreword—National Initiative: Change in School Leadership. *National Forum of Educational Administration & Supervision Journal*. 24, (2). pp 1-2.
- Marshall, R. (2005) Foreword—National initiatives: development of relationships to improve teacher retention. *National Forum of Teacher Education Journal*. 16 (1). pp 1-2.
- Cadriel, D., Stallone, M. & Marshall, R. (2005-2006) Factors associated with successful high school completion among high poverty minority populations. *National Forum of Teacher Education Journal*. 16 (1). pp 52-65
- Marshall, R. & Marshall I. (2005) Internet and video conferencing: The impact of distance education on graduate level faculty. *National Forum of Applied Educational Research Journal*. 19, (1). pp 48-61
- Ray, L. & Marshall, R. (2005). The aftershock of superintendent buyouts: An analysis of the effects on school finance, school climate and community. *National Forum of Educational Administration and Supervision Journal*. 23, (4E),
- Marshall, R. (2005). Foreword—National focus: The quest for highly qualified teachers. *National Forum of Teacher Education Journal*. 15 (2). 1-2.
- Butler, L., Pachocinski, R., Davidson, B., Kritsonis, W., Van Patten, J., Borman, K., Dr. Johanninger, E., Orlosfsky, M. & Marshall, R. (2005) Polish Post-Secondary Vocational Schools and Canadian Community Colleges: International Perspectives. *International Forum Of Scholarly Academic Intellectual Diversity - Electronic*, 8 (1).
- Marshall, R. & Kritsonis, W. (2005). School Finance Equity and Adequacy. In F.

English (Eds.). *Sage Encyclopedia of Educational Leadership*. Thousand Oaks, CA: Sage Publications. (accepted—not yet in print)

Marshall, R. & Kritsonis, W. (2005). Rural and Small Schools. In F. English (Eds.). *Sage Encyclopedia of Educational Leadership*. Thousand Oaks, CA: Sage

Marshall R. & Marshall, I. (2005). Internet and Video Conferencing: The Impact of Distance Education on Graduate Level Faculty. *Paper presented at the 2005 Annual Meeting of the American Educational Research Association, Montreal, Canada*. Published in *National Forum of Applied Research Journal*. 19(1), 48-61.

Marshall, R. & Kelly, P. (2005) The Effects of Financial and Non-Financial Incentives on Teacher Recruitment and Retention. *National Forum of Teacher Education Journal*. 15(3), 61-67.

Marshall R & Villarreal, L. (2005). School Governance: Ethics and Innovations. *Paper presented at the 2005 Annual Meeting of the American Educational Research Association, Montreal, Canada*. Published in *National Forum of Educational Administration and Supervision Journal*. 24 (1E).

Marshall, R. & Canales, M. (2005). Leading with Dual Responsibilities: the Superintendent/Principal in Small Rural School Districts. *National Forum of Educational Administration and Supervision Journal*. Volume 17E, Number 3, 2004-2005.

Marshall, I. & Marshall, R. (2005). Analysis of factors contributing to novice teacher attrition. *National Forum of Teacher Education Journal*. 15(2), 3-9.

Villarreal, L. & Marshall, R. (2004) National imperatives: school governance ethics and innovations. *National Forum of Applied Educational Research Journal*. 18(1), 42

Chaloo, L., Marshall, R. & Marshall, I. (2004) Availability, effectiveness and utilization of computer technology among high school mathematics teachers in the instructional process. [Electronic version] *National Forum of Teacher Education Journal*. 14E(3).

Marshall R. (2003). No Ninth Grade Child Left Behind. *The Texas Study*. TASSP. Austin: TX. (Feature Article).

Marshall, R. & Ma, Kwang-Yi (2003). Web-based Distance Learning in Graduate Education Programs in Selected Texas Higher Education Institutions: Student and Faculty Perspectives. A Paper Presented at the 2004 *College Teaching and Learning Annual Conference*, Orlando, Florida. Published in the conference proceedings, selected as Outstanding Session Paper and accepted for publication in

the *Journal of College Teaching & Learning*

Kester, D., Linton, T. & Marshall, R. (2003). A Study of the Relationship between Graduate Records Exam Scores and Completion of a Doctoral Program in Educational Leadership at Two South Texas Regional Universities. Submitted to ERIC Documents.

Gaines, M. C. & Marshall R., (2000). Shrinking the Mile Through Distance Learning. *National Forum of Educational Administration and Supervision Journal*. Vol 17, No. 2.

Gaines, M., Ueyama, T., Marshall, R., & Nagatsuka, F., (2001) Influence of the Culture and Globalization on Teacher Preparation Programs in the United States and Japan: Phase I. *Studies in International Relations*. Vol.2. No 3.

Marshall R.L. (1999). How Freshmen Become Sophomores in Only One Year. The Texas Study. TASSP. Austin: TX.

Non-Refereed Articles:

Bratlien M. J., & Marshall R.L. (1993). *Transaction Classification Manual for School* Texas A&M University, January 1993

Marshall, R. L. (1994). Integrating Cooperative Learning and Teaming for Student Success. Alief ISD.

Marshall, R. L.(1994). Critical Mistakes in Site-Based Decision Making. Alief ISD

Refereed Precedings:

Marshall, R. (2008). Thirty-five Years of Lemon Influence: Assessing Decisions, Impact and Implications. A paper accepted for presentation at the Annual Meeting of the American Educational Research Association, New York, New York, March 2008.

Marshall, R. & DeSpain, B. (2006). Revitalizing the Professorate: Promotion, Tenure and Merit Pay. A Paper Presented at the 2006 Southwest Educational Research Association Annual Conference, San Antonio, TX. Published in conference proceedings.

Marshall, R. (2005). School Governance: Ethics and Innovations. A paper accepted for presentation at the Annual Meeting of the American Educational Research Association, Montreal, Canada, April 2005.

Marshall, R. & Canales, M. (2005). Leading with Dual Responsibilities:

the Superintendent/Principal in Small Rural School Districts. A Paper Presented at the 2005 Southwest Educational Research Association Annual Conference, New Orleans, LA. Published in conference proceedings.

Marshall, R. & Kelly, P. (2005) The Effects of Financial and Non-Financial Incentives on Teacher Recruitment and Retention. A Paper Presented at the American Association of School Administrators 137th National Conference on Education in San Antonio, Tx. Published in the conference proceedings.

Challo, L, & Marshall, R. (2004). Availability, Effectiveness and Utilization of Computer Technology among High School Mathematics Teachers in the Instructional Process. A Paper Presented at the 2004 E-Learn World Conference on E-Learning in Corporate, Government, Heathcare, & Higher Education. Washington, D. C. Published in the conference proceedings.

Marshall, I. & Marshall, R. (2003). Public Schools in the Red: Problems and Solutions for Financial Crises. A Paper Presented at the 2004 Southwest Educational Research Association Annual Conference, Dallas, TX. Published in the conference proceedings.

Zuniga, S. & Marshall, R. (2003). Analysis of Implementation Levels of Instructional Technology Among Title I Schools in South Texas. Article submitted for peer review November 2003 to International Electronic Journal for Leadership in Learning. <http://education.tamuk.edu/pubs/ijer.pdf>

Marshall, I. & Marshall, R. (2003). Texas Teacher Attrition Rate: Why Are the Teachers Leaving and Where Are They Going? A Paper Presented at the Southwest Educational Research Association Annual Conference, San Antonio, TX. Published in the conference proceedings and at <http://education.tamuk.edu>.

Marshall, R. (2003). Assessment of Distance Learning: The Faculty Perspective. A Paper Presented at the Southwest Educational Research Association Annual Conference, San Antonio, TX. Published in the conference proceedings and at <http://education.tamuk.edu/pubs/assessdistlrn.htm>

Marshall, R. & Marshall, I. (2003) Recruitment, Retention, and Renewal: Eliminating Teacher Shortage. A Paper Presented at the Hawaii International Education Conference, Honolulu, Hawaii. Published in the conference proceedings <http://www.hiceducation.org/Edu%20Finished%20Program.pdf> and at <http://education.tamuk.edu/workshops/intnatlpresent1.pdf>

Marshall, R. (2003). No Middle School Child Left Behind. Article submitted to Current Issues in Education in December 2003 for peer review (currently awaiting confirmation) <http://education.tamuk.edu/pubs/nngclb.pdf>

Marshall, I. & Marshall, R. (2002) Teacher Attrition: Problems and Solutions. A Paper Presented at the National Council of Professor of Educational Administration

Annual Conference in Burlington, VT. Published in the conference proceedings and at <http://education.tamuk.edu/pubs/attrition.pdf>

Marshall, R., Kester, D, & Linton, T (2002). A study to Determine Whether Student Gender is Related to On-Time Graduation from a Doctoral Program in Educational Leadership. A Paper Presented at the Southwest Educational Research Association Annual Conference, Austin: TX. Published in the conference proceedings

Marshall, I., & Marshall, R. (2002). A Study of Factors Contributing to the Attrition Rate of Public School Teachers In Texas. A Paper Presented and the Southwest Educational Research Association Annual Conference, Austin: TX. Published in the conference proceedings

Marshall, R. (2002). Superintendency Preparation in the World of Clicks, A Paper Presented and the Southwest Educational Research Association Annual Conference, Austin: TX. Published in the conference proceedings

Marshall, R. (2002). Motivational Reading in the World of Clicks, A Paper and Presentation at the Seventh Annual Reading Conference, Texas A&M-CC.

Marshall, R. (2000). "Student Attitudes Regarding Web Based Delivery of Graduate Course Instruction". Paper Presented at NCPEA Conference, Ypsalanti, MI. Published in the conference proceedings.

Gaines, M. C. & Marshall R., (2000). "Enhancing the Traditional Classroom Through Distance Learning. Paper presented at NCPEA Conference, Ypsalanti, MI. Published in the conference proceedings.

Marshall, R. (2000). Student Attitudes Regarding Web Based Delivery of Graduate Course Instruction, NCPEA National Conference, Ypsalanti Michigan. Published in the conference proceedings.

Gaines, M. & Marshall R., (1999). Shrinking the Miles Through Distance Learning NCPEA National Conference, Jackson Hole, Wyoming. Published in the conference proceedings.

Books, Chapters of Books Published:

Despain, B. & Marshall, R. (2006). Revitalizing the Professorate: The Guide to Promotion, Tenure, Merit Pay, and Faculty Workload. Chapter II. The Components and Activities of the Professorate. NF Press, Houston TX.

Marshall, R., (2003) Pivotal Year: How Freshmen Can Become Sophomores. Scarecrow Press. Lanham, MD. ISBN 0-8108-4716-7

Marshall, R, et. al. (2001). [Study Guide For Texas Public School Organization And Administration: 2001](#). ISBN 0-7872-8846-2. 236 pages. (2 chapters)

Marshall, R. & others. (2002) Educational Leadership in a Nutshell^{2nd} ed: A Guide to Comprehensive Exam Success. <http://education.tamuk.edu/pubs/nutshell2.pdf>

Marshall, R. & others. (2001) Educational Leadership in a Nutshell: A Guide to Comprehensive Exam Success. <http://education.tamuk.edu/pubs/nutshell.pdf>

Marshall, R. (2001) Educational Leadership Courses, Resources, and Information on the World Wide Web. <http://education.tamuk.edu/>

Published Dissertation/Record of Study

Marshall, R. L. (1995). The Effect of Cooperative Learning and Academic Teaming on Ninth Grade Student Success at Three Selected East Texas High Schools. Texas A&M University.

Other Significant Scholarly Works

Complete program proposal document for *Master of Science in Instructional Technology* program submitted November 2000 and final approval received from Texas Higher Education Coordinating Board in August 2002.

Grants Submitted for PVAMU College of Education

Meadows Foundation grant application submitted in March 2005 for \$552,000 over three years for the following:

Prairie View A&M University's College of Education proposes an Educator Research Outreach Center (EROC) to conduct and disseminate research while providing professional development related to effective implementation of research based professional educator and leadership retention and renewal programs

Other Grants and Contracts:

2000-2002 Texas A&M Chautauqua Catalyst Grant Technology Fellows Grants. \$47,000 Fully funded for two years

2002-2005 Meadows Foundation Grant for Teacher Education Research Center \$330,000 submitted on February 15th, 2002 and 2003.

2001-2002 Grant submitted to Southern Regional Education Board to fund training for Educational Administration teaching staff. Not Funded.

2001-2002 Technology Infrastructure Fund (TIF) Grant for Pleasanton Independent School District.

Dissertations Chaired

- Allaman, C.. The effect of Response to Intervention on student achievement in selected Illinois elementary schools. Ed.D. dissertation, Western Illinois University
- Anderson, L.. Analysis of the implementation of a special education consultative co-teaching model in Iowa high schools. Ed.D. dissertation, Western Illinois University, United States -- Illinois.
- Dyer, R.. A comparative study of the teaching of school culture in selected principal preparation programs in Illinois. Ed.D. dissertation, Western Illinois University,
- VandeWiele, T.. Organizational, teacher, and administrative factors that impact ninth grade attendance, discipline, and student achievement. Ed.D. dissertation, Western Illinois University,
- Cadriel, Donald Harold (2004). Factors associated with successful high school completion among high-poverty, minority populations in south Texas public schools. Ed.D. dissertation, Texas A&M University - Corpus Christi and Texas A&M University – Kingsville
- Canales, Maria T. (2004). The superintendent/principal in small rural school districts in Texas: Leading with dual responsibilities. Ed.D. dissertation, Texas A&M University - Corpus Christi and Texas A&M University – Kingsville
- Kelly, Paul Chadwick (2004). The effects of financial and non-financial incentives on teacher recruitment and retention. Ed.D. dissertation, Texas A&M University – Kingsville
- Kuo, Ming-Mu (2005). A comparison of traditional, videoconference-based, and Web-based learning environments. Ed.D. dissertation, Texas A&M University – Kingsville
- Chen, Amanda Lih-Chuan Tsay (2003). The effects of alternative teacher certification programs in Texas on the teacher shortage. Ed.D. dissertation, Texas A&M University – Kingsville
- Gomez, Patricia A. (2003). The effects of Spanish and English literacy instruction on language, reading, and writing development. Ed.D. dissertation, Texas A&M University – Kingsville
- Ma, Kwang-Yi (2003). A study of Web-based distance learning in graduate education programs in selected Texas higher education institutions. Ed.D. dissertation, Texas A&M University – Kingsville
- Mora, Nori Cuellar (2003). An analysis of the impact of high-stakes testing on special education referrals. Ed.D. dissertation, Texas A&M University – Kingsville

- Noel, Cynthia Delgado (2004). The effect of site-based decision-making in high and low performing Texas public schools as perceived by high school principals and teachers. Ed.D. dissertation, Texas A&M University – Kingsville
- Uribe, Stella (2004). An analysis of high and low wealth school districts' finance in Texas. Ed.D. dissertation, Texas A&M University – Kingsville
- Villarreal, Linda Pompa (2003). An analysis of ethics in Texas school governance. Ed.D. dissertation, Texas A&M University – Kingsville
- Gonzales, Mark Anthony (2003). The effects of the accountability system for educator preparation (ASEP) in Texas as perceived by faculty, administration, and students of two educator preparation programs. Ed.D. dissertation, Texas A&M University - Kingsville
- Charles, Alma (2002). The effects of equalized funding on the local tax rate of property-wealthy and property-poor districts in Texas. Ed.D. dissertation, Texas A&M University - Kingsville
- Ballard, Orville Lee (2002). The effect of state-mandated training for school trustees on governance in school districts in South Texas. Ed.D. dissertation, Texas A&M University – Kingsville
- Chaloo, Hermelinda (2002). Availability, effectiveness, and utilization of computer technology among high school mathematics teachers in the instructional process. Ed.D. dissertation, Texas A&M University – Kingsville
- LaGrone, Clenton Mitchell (2002). A study of the factors affecting high-performing and low-performing high schools in Texas. Ed.D. dissertation, Texas A&M University – Kingsville
- Thomas, Leston Michael (2002). Year-round schooling's impact on the Texas academic excellence indicators of achievement, attendance and high school completion in the South Texas region. Ed.D. dissertation, Texas A&M University - Kingsville
- Reyna, Maria Julia (2002). Factors associated with successful Hispanic faculty at higher education institutions in South Texas. Ed.D. dissertation, Texas A&M University – Kingsville
- Stottlemeyer, Barbara Grace (2002). An examination of emotional intelligence: Its relationship to achievement and the implications for education. Ed.D. dissertation, Texas A&M University - Kingsville
- Zuniga, Sandra (2002). A comparative analysis of computer technology organizational factors and implementation levels of distinguished Title I schools and non-distinguished Title I schools of South Texas. Ed.D. dissertation, Texas A&M University – Kingsville

Uribe, Patricia Elena (2000). A comparative study on student achievement between limited English-speaking bilingual participating students and non- bilingual English participating limited English proficient students. Ed.D. dissertation, Texas A&M University - Kingsville

Hancock, Nora Ibanez (2000). Effects of a specialized reading program on student achievement of second-grade students. Ed.D. dissertation, Texas A&M University – Kingsville

Mireles, Argelia C. (1999). Factors associated with student dropouts as perceived by counselors, teachers, and students in selected South Texas school districts. Ed.D. dissertation, Texas A&M University – Kingsville

Dissertation Committees Western Illinois University and other institutions

Cullen, M. (2012) Student achievement, district wealth, district size, and instructional expenditures: a Texas statewide study. Ed.D. dissertation, Sam Houston State University

Parker, M.. The present and future impact of tax caps on small, rural Illinois school districts. Ed.D. dissertation, Western Illinois University

Gilliland, D.. The effects of consolidation on Illinois school districts. Ed.D. dissertation, Western Illinois University

Tignor, J.. The relationship between the elements of professional learning communities and student achievement of Illinois Spotlight Schools. Ed.D. dissertation, Western Illinois University

VanTuyle, V.. Women superintendents in Illinois: Barriers to the superintendency and how these barriers are considered as reasons for leaving the profession. Ed.D. dissertation, Western Illinois University

WEB COURSE CREATION

Course material, multimedia content, streaming audio and video media, web page resources, course sites, electronic handouts, course assignment modules, reading lists and other vital resources were developed from scratch originally for the following course solely by Robert L. Marshall Professor of Education for two Texas A&M University System Regional Institutions: **Texas A&M University—Kingsville**

Educational Leadership and Administration Graduate Programs

EDLD 6312 Clinical Leadership Lab

EDAD 5313 School Finance

EDAD 5315 Administration of Special Programs

EDED 5310 Microcomputers in Education

EDAD 5382 School Community Relations

EDAD 5330 Multicultural Education
EDAD 5352 Educational Facilities Planning
EDAD 5381 Evaluation of Special Programs
EDAD 5351 Staff and Pupil Personnel
EDAD 5384 Adv. Problems in the Superintendency
EDAD 5385 Superintendency Internship

Instructional Technology Program

EDED5311 Introduction to the Digital Learning Society
EDED5371 Education Special Problems: Teaching Through Technology
EDED5318 Advanced Instructional Strategies and Learning Theories
EDED5320 Multimedia & Streaming Technology in the Classroom
EDED5312 World Wide Web Learning Environments
EDED5322 Computer and Internet Law
EDED5372 Special Problems in Instructional Technology

Prairie View A&M University

Educational Leadership and Administration Program

ADMN5073 Computer Applications For Administrators
EDUL7223 Educational Governance
EDUL7243 Educational Facilities Planning & Management
EDUL7263 Critical Issues in Educational Leadership
EDUL7303 Educational Budgeting and Resource Allocation
EDUL7233 School Community Relations

ITV/TTVN Courses Developed and Taught

TAMU-Kingsville Educational Leadership Doctoral Program

EDLD 6335 Practicum in Current Research Ed Leadership
EDLD 6313 Policy Development and Decision Making
EDLD 6331 Educational Innovations
EDLD 6324 Curriculum Theory in Ed Administration
EDLD 6303 The Politics of Education
EDLD 6397 Dissertation Research

Prairie View A&M Educational Administration Program

ADMN5023 Public School Law

STATE & NATIONAL LEVEL CONSULTING & PRESENTATIONS

Marshall, R. (2008). Thirty-five Years of Lemon Influence: Assessing Decisions, Impact and Implications. A paper accepted for presentation at the Annual Meeting of the American Educational Research Association, New York, New York, March 2008.

Marshall, R. (2007). Pivotal Years: Grade Level Transition and Academies to Ensure Student Success in Middle and High School. A paper presentation to the 2007 Annual Fall Conference of Illinois Principals Association. Peoria, Illinois.

Marshall, R. & DeSpain, B. (2006). Revitalizing the Professorate: Promotion, Tenure and Merit Pay. A Paper Presented at the 2006 Southwest Educational Research Association Annual Conference, San Antonio, TX. Published in conference proceedings.

Marshall, R. (2005). Pivotal Year: How Freshmen Become Sophomores. A paper presentation to the 2005 Annual Summer Conference of Texas Association of Secondary School Principals. Austin, Texas.

Gaines, M., Ueyama, T., Marshall, R., & Nagatsuka, F., (2001) Factors Impacting Teacher Preparation Programs in the United States and Japan. Paper Presented at the World Council for Comparative Education Societies. Chungbuk, South Korea.

Kester, D., Linton, T. & Marshall, R. (2001). A Study of the Relationship between Graduate Records Exam Scores and Completion of a Doctoral Program in Educational Leadership at Two South Texas Regional Universities. Paper presented to the South Texas Research Center Annual Symposium.

Marshall, R. (2000). Student Attitudes Regarding Web Based Delivery of Graduate Course Instruction, NCPEA National Conference, Ypsalanti Michigan

Gaines, M. & Marshall R., (1999). Shrinking the Miles Through Distance Learning NCPEA National Conference, Jackson Hole, Wyoming

Marshall R. L., (1999). Superintendency Certification Via the Internet. TASSP Summer Conference. Austin, TX.

Marshall R. L., (1999). Superintendency Certification Via the Internet. TEPSA Summer Conference. Austin, TX.

1995-1997 Instructional Technology consultant for TEKS writing teams Texas Education Agency

TASB Mid-Winter Conference Presentation 1998
A Model for Implementation of Technology Staff Development in Small Schools

TMSA State Middle School Conference Spring 1998
Ensuring Success of Students: How to make eighth graders become freshmen in only one year.

STAFF DEVELOPMENT & PRESENTATIONS

"School Law for Teachers"

August 19th, 2003 and September 16th , Staff Development for Teachers
United ISD, Laredo, Texas

It's Not Hardware, It's Headware

August 12th, 2003 Staff Development for Teachers
Dallas ISD, Dallas, Texas

TIF Technology for Teachers: Full Integration of Technology in Learning Environments
July 2002, Pleasanton ISD, Pleasanton, Texas & Ingleside ISD

Student Attitudes Regarding Web Based Delivery of Graduate Course Instruction
August, 2000, NCPEA Conference, Ypsanlanti, MI.

"Developing Effective Interactive Web Courses"

May, 2000, Excellence in Teacher Education for the New Millennium
Centers for Professional Development and Technology Annual Summer Institute

"Academic Success for All Freshmen Students"

September, 2000, Premont High School Premont, Texas

"Instructional Integration of Web-Based Components"

August, 2000, United Independent School District Laredo, Texas

"How Freshmen Become Sophomores" in only One Year"

January, 2000, Staff Development Ray High School Corpus Christi, Texas

"School Law for Teachers"

January, 2000, Staff Development for Teacher Supervisors and Student Teachers
Texas A&M Kingsville Secondary CPDT

"Instruction in the One Computer Classroom"

Fall 1999, Staff Development United South High School Laredo, Texas

"Web Development for Teachers"

October, 1999, Staff Development United South High School Laredo, Texas

"Pupil Personnel School Law for Beginning Administrators"

January 1999 Staff Development Somerset ISD , Somerset Texas

TAAS Success Strategies for the Befuddled

Student and Teacher Development

Falfurrias ISD, Falfurrias Texas

PROFESSIONAL ORGANIZATIONS

American Educational Research Association

Southwest Educational Research Association

Texas Association of School Administrators

Texas Council of Professor of Education Administration

National Council of Professor of Education Administration

Texas Association Supervision and Curriculum Development

American Vocational Association

Association of Supervision and Curriculum Development

Phi Delta Kappa

Sid Richardson Foundation

Education Administration Leadership Team

PAST

National Association of Secondary School Principals

Texas Association of Secondary School Principals

Texas Education Agency Essential Knowledge and Skills
Reclarification Team—Health/Science/Technology

Vocational Agriculture Teachers Association of Texas